## Faculty Discussion on Creation of a New (Non-tenure Track) Professorial Title

A proposal to enable creation of a new title, clinical professor, to be implemented on a college-by-college basis, was discussed at the Faculty Senate meeting on 2/23/02 and at a Faculty Forum on 2/20/02. Major arguments for and against the proposal are briefly summarized.

## Arguments for:

- 1. Highly accomplished non-tenure track appointees would have significantly improved and regularized terms of appointment, and greater opportunities for professional recognition and advancement.
- 2. Better employment conditions and status would improve recruitment and retention of clinical professionals of the highest quality.
- The number of tenure track positions at Cornell will not increase appreciably in the foreseeable future, but demands for clinical service and teaching of the highest quality continue to increase.
- 4. The cap on fraction of total faculty within a department that can be non-tenure track, together with close monitoring of administrative practices for faculty hiring, is intended to allay fears of substitution of non-tenure track for tenure track professors.

## Arguments against:

- 1. The tenure system will be weakened because administrators cannot be trusted to adhere to proposed guidelines for maintaining appropriate balance between the number of tenure track and non-tenure track appointments.
- 2. All clinical professorial positions should be tenure track and the value of functions other than research should be formally enhanced.
- 3. The distinction between responsibilities and expectations of non-tenure track versus tenure track professors is unclear and would be unfair to non-tenure track appointees.
- 4. Adoption of the proposal would lead to exacerbation of existing gender inequities by increasing the opportunity to appoint women to non-tenure track positions.