

**Faculty Committee on Program Review  
Annual Report, Academic Year 2013-14**

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**History:** The Faculty Committee on Program Review (FCPR) was created by the Faculty Senate in 1996 to implement periodic external reviews of departments as mandated by President Rawlings. Peter Stein chaired the first committee which established procedures, guidelines and the review cycle for the entire university. In January 2001, Stephen Hamilton was appointed as Chair. Under Steve's guidance, the FCPR worked to standardize and streamline the guidelines and procedures, including a revised format for self-studies. Joanne Fortune became Chair in January 2003. With Joanne's leadership, the committee brought to completion a backlog of over thirty reviews that had accumulated because of late reports by deans and department heads. Jim Jenkins succeeded Joanne in January 2005, with the challenge of completing the first cycle of reviews and beginning the second. In September 2007, Brian Chabot was appointed Chair. Under Brian's direction, the schedule for the first cycle of reviews was completed in 2008 and the second-cycle reviews began in 2009. During spring 2009, the FCPR acted in concert with the Provost to temporarily suspend external review site visits both as a budget savings measure and because the immediate financial stress departments were experiencing might perturb the review's intended long-term view. Clif Pollock became Chair in September 2009. While reviewers were suspended, all college Deans were interviewed on the strengths and weaknesses of the external review process, and revised guidelines for the self-study were established. External reviews began again in 2012 using these new guidelines. In December 2013, Geoffrey Coates became Chair.

Kristin Walker continues to provide staff support to the committee and to maintain the "historical" record of the reviews.

**Accomplishments:** In the 2013-2014 academic year, ten site visits took place. Nine FCPR letters to the Provost were completed and sent to the Provost. Seven external review team site visits occurred and the review reporting is in various stages of completion.

Ten departments are preparing for their site visit and their reviews should be completed during the coming year (Appendix I). In consultation with the Deans and Department chairs, the scheduled date of some reviews was adjusted to best fit the time and talent resources of the department. Appendix II summarizes the progress of the first and second review cycles over the past fifteen years.

The FCPR drafted and posted to their website two guidance documents for new FCPR members. The first document summarizes the role of the FCPR member. The second document provides talking points for FCPR members at opening sessions of external reviews.

**Summary:** The committee completed a year in which sixteen reviews were active. Nine of these are now completed. The pace of review continues at a rate that will enable a review of all departments within a 7-10 year window.

**Faculty Committee on Program Review**  
**Appendix I**  
**Summary of 2013-14 Accomplishments**

**Active Reviews:**

- **Final report sent to Provost, External Review Team visit 2011-2012**
  - Microbiology and Immunology
- **Final report sent to Provost, External Review Team visit 2012-2013**
  - Art
  - Biological and Environmental Engineering
  - Chemistry and Chemical Biology
- **Final report sent to Provost, External Review Team visit 2013-2014**
  - Anthropology
  - Baker Institute and Feline Health Center
  - Molecular Medicine
  - Natural Resources
  - Romance Studies
- **External review team visit occurred, reporting not completed**
  - Biological Statistics and Computational Biology
  - Fiber Science and Apparel Design
  - History
  - Materials Science and Engineering
  - Operations Research and Information Engineering
  - Population Medicine and Diagnostic Sciences
  - Systems Engineering

**Scheduled Reviews 2014-2015:**

- Applied Engineering Physics
- Earth and Atmospheric Sciences
- Electrical and Computer Engineering
- Entomology
- Food Sciences
- Government
- Law
- Policy Analysis and Management
- Psychology
- Music

**Faculty Committee on Program Review**  
**Appendix II**  
**Reviews Completed, Ordered by Year of External Review Team Visit**

**1997-1998**

Electrical Engineering  
Microbiology (Division of Biological Sciences)  
Plant Engineering  
Rural Sociology

**1998-1999**

Agricultural, Resource, and Managerial Economics  
Animal Science  
Bailey Hortorium (Division of Biological Sciences)  
Biochemical, Molecular, and Cell Biology (Division of Biological Sciences)  
Computer Science  
Ecology and Systematics (Division of Biological Sciences)  
Fruit and Vegetable Science (Ithaca), Horticultural Science (Geneva)  
Genetics and Development (Division of Biological Sciences)  
Linguistics  
Neurobiology and Behavior  
Nutritional Sciences  
Plant Biology (Division of Biological Sciences)  
Plant Pathology  
Physiology (Division of Biological Sciences)

**1999-2000**

Communication  
Natural Resources  
Ornithology  
Theoretical and Applied Mechanics

**2000-2001**

Agricultural and Biological Engineering  
Anthropology  
Biomedical Sciences  
CIIFAD  
Clinical Sciences  
Economics  
Education  
Einaudi Center  
Floriculture and Ornamental Horticulture  
History  
History of Art  
Microbiology and Immunology

Psychology  
Science and Technology Studies  
Sociology  
Art

**2001-2002**

Chemistry and Chemical Biology  
City and Regional Planning  
Crop and Soil Science  
German Studies  
Government  
Johnson Museum  
Music  
Policy Analysis and Management  
Operations Research and Industrial Engineering

**2002-2003**

Asian Studies  
Chemical and Biomolecular Engineering  
Classics  
Comparative Literature  
Near Eastern Studies  
Philosophy  
Romance Studies  
Textiles and Apparel  
Theatre, Film, and Dance

**2003-2004**

Baker Institute  
Cornell University Press  
Astronomy  
English  
Materials Science and Engineering  
Mathematics

**2004-2005**

Applied and Engineering Physics  
Design and Environmental Analysis  
Earth and Atmospheric Science  
Food Science  
Physics  
Population Medicine and Diagnostic Sciences

**2005-2006**

Africana  
Civil and Environmental Engineering

Entomology  
Family Life Development Center  
Law  
Mechanical and Aerospace Engineering  
Molecular Medicine  
Society for the Humanities

**2006-2007**

Architecture  
Electrical and Computer Engineering  
Industrial and Labor Relations  
Feminist, Gender, and Sexuality Studies

**2007-2008**

Computer Science  
Cornell Institute for Public Affairs  
Development Sociology  
Ecology and Evolutionary Biology  
Human Development (with Cornell Institute for Research on Children)  
Linguistics  
Molecular Biology and Genetics  
Neurobiology and Behavior  
Plant Breeding and Genetics  
Plant Pathology (Ithaca & Geneva)

**2008-2009**

Animal Science  
Applied Economics and Management  
Asian Studies  
Hotel Administration  
Johnson Graduate School of Management  
Laboratory of Ornithology  
Psychology  
Real Estate  
Sociology

**2009-2010**

Year one of a two-year suspension of Program Review.

**2010-2011**

Year two of a two-year suspension of Program Review.  
Communication

**2011-2012**

Chemical and Biomolecular Engineering  
Clinical Sciences

History of Art  
Microbiology and Immunology  
City and Regional Planning  
Biomedical Sciences

**2012-2013**

Biological and Environmental Engineering  
Economics  
Systems Engineering\*  
Microbiology  
Chemistry and Chemical Biology  
Art  
Natural Resources  
Nutritional Science  
Science and Technology Studies

**2013-2014**

Biological Statistics and Computational Biology  
Anthropology  
Operations Research and Information Engineering\*  
Baker Institute and Feline Health Center  
Molecular Medicine  
Romance Studies  
Materials Science and Engineering\*  
Population Medicine and Diagnostic Sciences\*  
History\*  
Fiber Science and Apparel Design\*

\*External review team visit completed, reports pending