# Faculty Committee on Program Review Annual Report, Academic Year 2015-16

Linda Nowak and Kristin Walker

**History:** The Faculty Committee on Program Review (FCPR) was created by the Faculty Senate in 1996 to implement periodic external reviews of departments as mandated by President Rawlings. Peter Stein chaired the first committee, which established procedures, guidelines and the review cycle for the entire university. In January 2001, Stephen Hamilton was appointed as Chair. Under Steve's guidance, the FCPR worked to standardize and streamline the guidelines and procedures, including a revised format for self-studies. Joanne Fortune became Chair in January 2003. With Joanne's leadership, the committee brought to completion a backlog of over thirty reviews that had accumulated because of late reports by deans and department heads. Jim Jenkins succeeded Joanne in January 2005, with the challenge of completing the first cycle of reviews and beginning the second. In September 2007, Brian Chabot was appointed Chair. Under Brian's direction, the schedule for the first cycle of reviews was completed in 2008 and the second-cycle reviews began in 2009. During spring 2009, the FCPR acted in concert with the Provost to temporarily suspend external review site visits both as a budget savings measure and because the immediate financial stress departments were experiencing might perturb the review's intended long-term view. Cliff Pollock became Chair in September 2009. While reviewers were suspended, all college Deans were interviewed on the strengths and weaknesses of the external review process, and revised guidelines for the self-study were established. External reviews began again in 2012 using these new guidelines. In December 2013, Geoffrey Coates became Chair. During spring 2015, the Provost approved increasing the regular number of external review team members for every site visit from 3 to 4 reviewers. In January 2016, Linda Nowak became chair. Kristin Walker continues to provide staff support to the committee and to maintain the "historical" record of the reviews.

**Accomplishments:** In the 2015-2016 academic year, ten FCPR letters to the Provost were completed and sent to the Provost. Six external review team site visits occurred and review reporting is in various stages of completion.

Twelve departments are preparing for their site visit and their reviews should be completed during the coming year (Appendix I). In consultation with the Deans and Department chairs, the scheduled date for a few reviews were adjusted to best fit the time and talent resources of the department. Appendix II summarizes the progress of the first and second review cycles over the past fifteen years.

## **Challenges:**

- Quality of self-study documents / times when department does not follow format
- Timing of submission of self-study documents to the FCPR / times when department doesn't have time to make revisions because they've submitted their drafts to the FCPR so late
- Finding faculty members willing to participate on the committee (we are down 4 members)

**Summary:** The committee completed a year in which twelve reviews were active. Ten of these reviews are now completed. Five departments have already scheduled their 2016-2017 site visits. Seven departments are in the process of scheduling their site visits. The pace of review continues at a rate that will enable a review of all departments within a 7-10 year window. The number of regular external review team members for every site visit was increased from 3 to 4 reviewers.

# Faculty Committee on Program Review Appendix I Summary of 2015-16 Accomplishments

## **Active Reviews:**

- Final report sent to Provost, External Review Team visit 2013-2014
  - o Operations Research and Information Engineering
  - o Materials Science and Engineering
- Final report sent to Provost, External Review Team visit 2014-2015
  - o Government
  - o Music
  - o Psychology
  - o Statistical Science
- Final report sent to Provost, External Review Team visit 2015-2016
  - o English
  - o Food Science
  - o Law
  - Mathematics
- External review team visit occurred Spring 2016, reporting not completed
  - o Earth and Atmospheric Sciences
  - o Comparative Literature

## Scheduled Reviews 2016-2017:

- Electrical and Computer Engineering
- Policy Analysis and Management
- Applied Engineering Physics
- Astronomy
- Entomology

## Planned Reviews 2016-2017:

- Development Sociology
- Human Development
- German Studies
- Near Eastern Studies
- Classics
- Mechanical and Aerospace Engineering
- Civil and Environmental Engineering

# Faculty Committee on Program Review Appendix II

## Reviews Completed, Ordered by Year of External Review Team Visit

## 1997-1998

Electrical Engineering Microbiology (Division of Biological Sciences) Plant Engineering Rural Sociology

## 1998-1999

Agricultural, Resource, and Managerial Economics

**Animal Science** 

Bailey Hortorium (Division of Biological Sciences)

Biochemical, Molecular, and Cell Biology (Division of Biological Sciences)

Computer Science

Ecology and Systematics (Division of Biological Sciences)

Fruit and Vegetable Science (Ithaca), Horticultural Science (Geneva)

Genetics and Development (Division of Biological Sciences)

Linguistics

Neurobiology and Behavior

**Nutritional Sciences** 

Plant Biology (Division of Biological Sciences)

Plant Pathology

Physiology (Division of Biological Sciences

## 1999-2000

Communication

Natural Resources

Ornithology

Theoretical and Applied Mechanics

## 2000-2001

Agricultural and Biological Engineering

Anthropology

**Biomedical Sciences** 

**CIIFAD** 

Clinical Sciences

**Economics** 

Education

Einaudi Center

Floriculture and Ornamental Horticulture

History

History of Art

Microbiology and Immunology

Psychology Science and Technology Studies Sociology Art

## 2001-2002

Chemistry and Chemical Biology
City and Regional Planning
Crop and Soil Science
German Studies
Government
Johnson Museum
Music
Policy Analysis and Management
Operations Research and Industrial Engineering

## 2002-2003

Asian Studies

Chemical and Biomolecular Engineering

Classics

Comparative Literature

Near Eastern Studies

Philosophy

**Romance Studies** 

Textiles and Apparel

Theatre, Film, and Dance

## 2003-2004

Baker Institute Cornell University Press Astronomy English

Materials Science and Engineering

Mathematics

## 2004-2005

Applied and Engineering Physics
Design and Environmental Analysis
Earth and Atmospheric Science
Food Science
Physics
Population Medicine and Diagnostic Sciences

## 2005-2006

Africana

Civil and Environmental Engineering

Entomology

Family Life Development Center

Law

Mechanical and Aerospace Engineering

Molecular Medicine

Society for the Humanities

## 2006-2007

Architecture

**Electrical and Computer Engineering** 

**Industrial and Labor Relations** 

Feminist, Gender, and Sexuality Studies

## 2007-2008

Computer Science

Cornell Institute for Public Affairs

**Development Sociology** 

Ecology and Evolutionary Biology

Human Development (with Cornell Institute for Research on Children)

Linguistics

Molecular Biology and Genetics

Neurobiology and Behavior

Plant Breeding and Genetics

Plant Pathology (Ithaca & Geneva)

## 2008-2009

**Animal Science** 

**Applied Economics and Management** 

**Asian Studies** 

**Hotel Administration** 

Johnson Graduate School of Management

Laboratory of Ornithology

Psychology

Real Estate

Sociology

#### 2009-2010

Year one of a two-year suspension of Program Review

## 2010-2011

Year two of a two-year suspension of Program Review

Communication

#### 2011-2012

Chemical and Biomolecular Engineering

Clinical Sciences

History of Art Microbiology and Immunology City and Regional Planning Biomedical Sciences

## 2012-2013

Biological and Environmental Engineering

**Economics** 

**Systems Engineering** 

Microbiology

Chemistry and Chemical Biology

Art

**Natural Resources** 

**Nutritional Science** 

Science and Technology Studies

## 2013-2014

Biological Statistics and Computational Biology

Anthropology

Operations Research and Information Engineering

Baker Institute and Feline Health Center

Molecular Medicine

**Romance Studies** 

Materials Science and Engineering

Population Medicine and Diagnostic Sciences

History

Fiber Science and Apparel Design

## 2014-2015

Psychology

Music

Statistical Science

Government

## 2015-2016

**English** 

Food Science

Law

Mathematics

Comparative Literature\*

Earth and Atmospheric Sciences\*

<sup>\*</sup>External review team visit completed, reports pending